

Revisit the Purchase Funnel

The traditional marketer-centric purchase funnel, which separates brand from direct response activities:

Awareness

Consideration

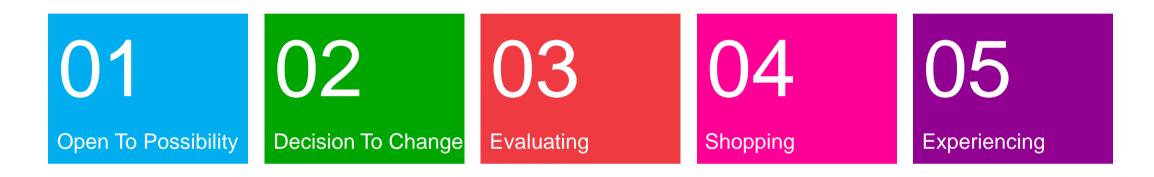
Preference

Action

Loyalty



To Uncover a Journey



A consumer-centric decision journey...
...and digital plays a critical role at each stage.



What We Set Out To Do

Microsoft Advertising partnered with **Ipsos Media CT** and Ipsos OTX to conduct consumer-based research

Focus of the research on cars in the economy sector

The research involved desk research. qualitative and quantitative methodologies Conducted over a five-month period from February to June 2012

In four different markets: UK, Brazil, US and India

Further quantitative conducted: December 2012 Spain, France,



Ipsos OTX MediaCT













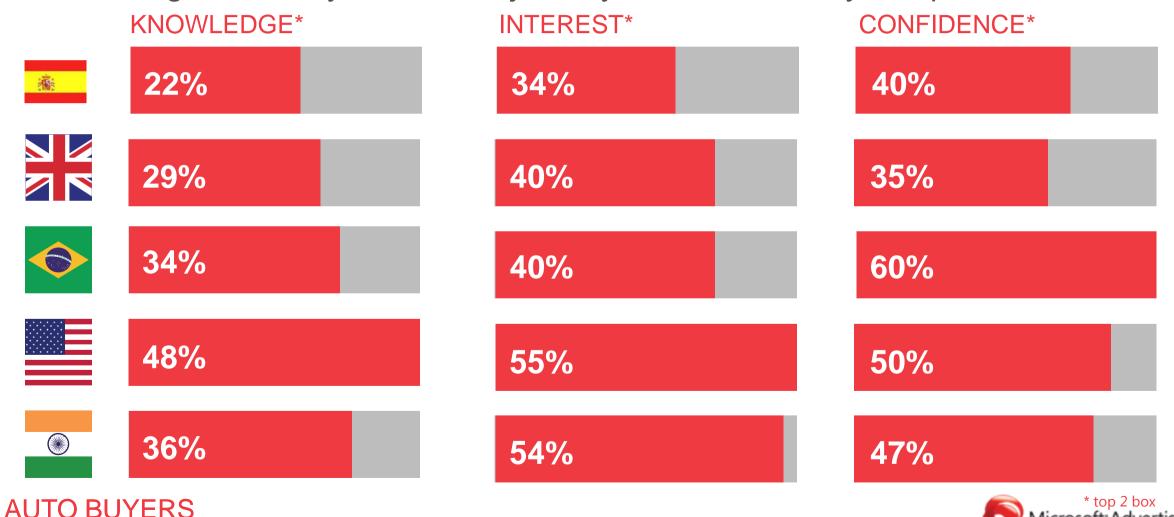






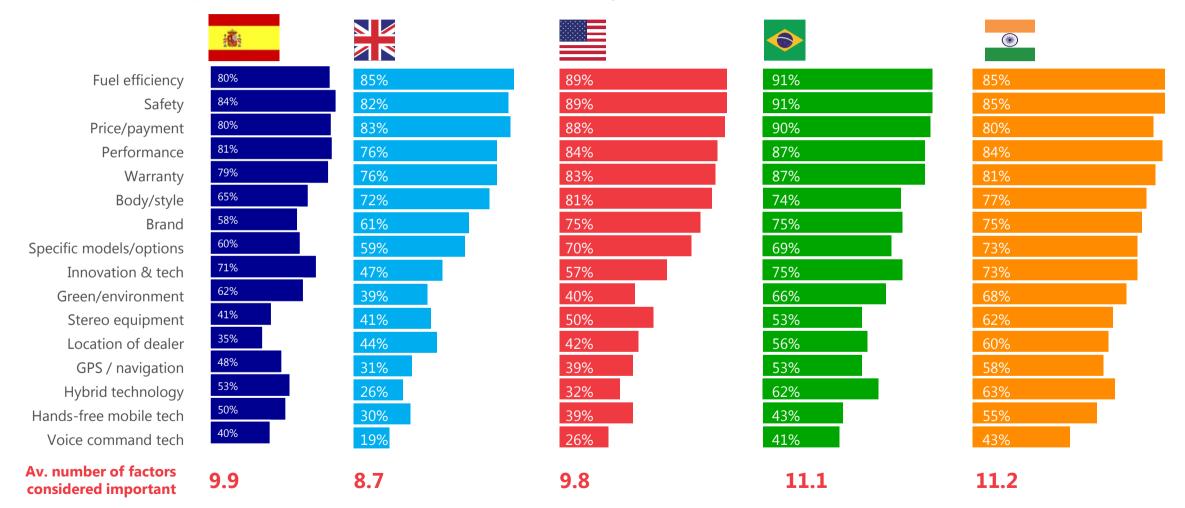
Where They Begin

We asked our consumers how they would rate their levels of knowledge, interest and understanding at the very start of the journey. Here's how they compare:



In Brazil And India, Almost Everything Is Taken Into

Consideration US and the UK, auto-buyers focus on fewer factors:







A Matter of Three

Consumers describe their cars in three broad themes—often applying more than one theme to the same car





But It All Boils Down To One Emotion



Open To Possibility

Decision
To Change

Evaluating

Shopping

Experiencin g

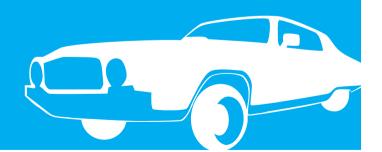
Open To Possibility

Current state

The baggage you take into the

is a great believer in Ford, anyone can fix a Ford! I think in terms of monetary value they are affordable for the family in mind." Female UK

- You have a subconscious 'idea' about cars
- The car your parents drove
- Cars you've owned
- Cars on your street
- Advertising and movies





Open To
PossibilityDecision
To ChangeEvaluatingShoppingExperiencin
g

Decision To Change

Motivation

The reason for beginning the journey

- Something triggers a need
- A time for something new
- A life-change
- A strong desire





Open To Possibility Decision

Evaluating

Evaluating

Setting the Scene

How you're going to navigate the journey

- You confirm you're going to buy a new car
- You work out what you want from the car
- How you're going to make the decision
- And establish a base-level of brands or models





To Change

Shopping

Experiencin

Open To Possibility

Shopping

Experiencin g

Shopping

Initial Investigations

What car to buy?

- You are committed to buying a new car and actively looking into your options
- Experience, friend recommendations, advertising and some light research have helped
- A bit more light exploration and you're down to a smaller set of options
- You compare and contrast, based on detailed specs, reviews, and first-hand experience
- And—for a few—the first-hand experience of a test driv



Open To Evaluating Shopping Decision Possibility To Change The Car How are you going to get it? Shopping Experiencin You've zeroed-in on 'the one' You've narrowed it down to the specs and options • You might have a plan for negotiating the best deal • Or want to find the one specific car at exactly the right price



Open To Evaluating Shopping Decision Possibility To Change The Deal What's the Best Deal? Experiencin Shopping You're going to the dealer to buy a specific car • You're armed with all the facts you need to get to the best price possible And get out of their as fast as you can



Evaluating Open To Experiencing Decision Possibility To Change Ownership The reality, the validation, and the on-going journey Experiencin Shopping g This stage is about the car How it performs · How others react to it And you may discover unexpected features—such as integration with your smartphone







OPEN TO POSSIBILITY

Current state

DECISION TO CHANGE

EVALUATING

SHOPPING

The Deal

EXPERIENCING

Motivation

Setting The Scene

Initial Investigations

The Car

Ownership

CLARITY CONFIDENCE



Confusion

"I'm confused about what I want and unsure about how to progress."



Confidence

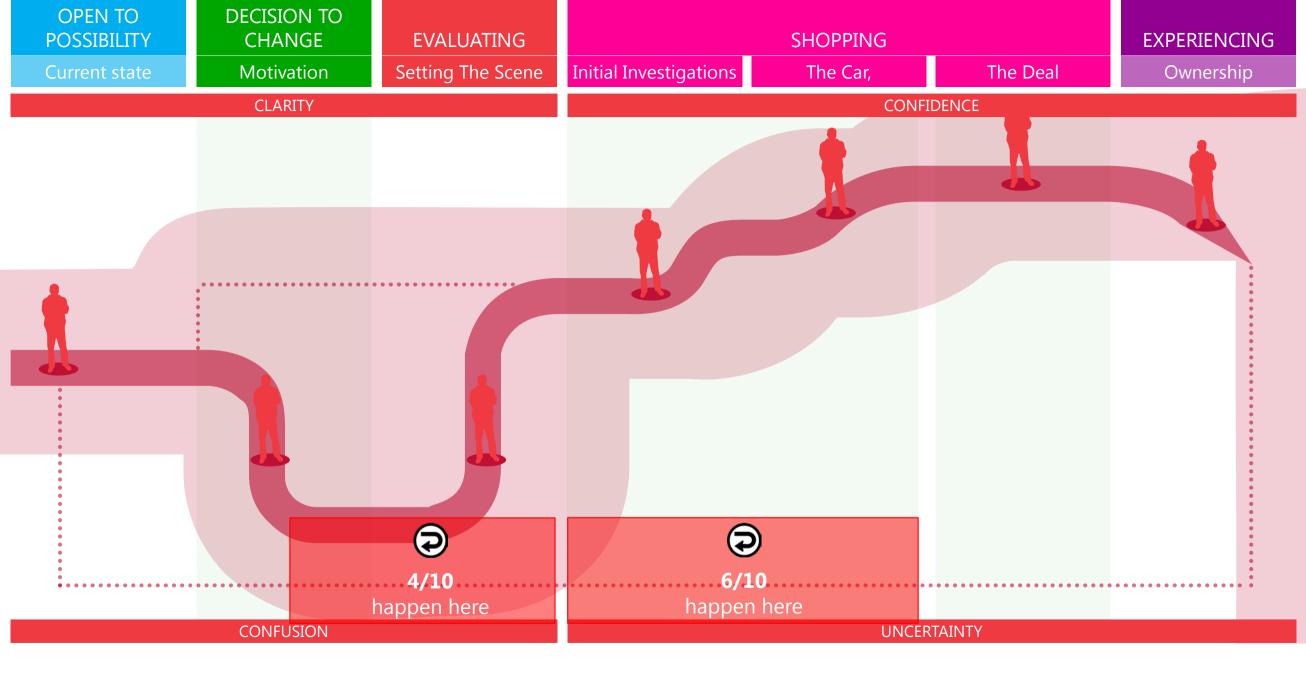
"I understand my options – where to go to for advice and a good deal."

Uncertainty

"I don't know where to turn for advice, who to trust and what I might end up with."

CONFUSION UNCERTAINTY







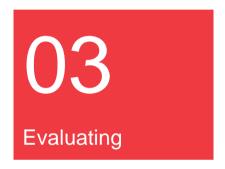


Ready, Set, Drive...

The first couple of steps are ongoing and unique to each consumer







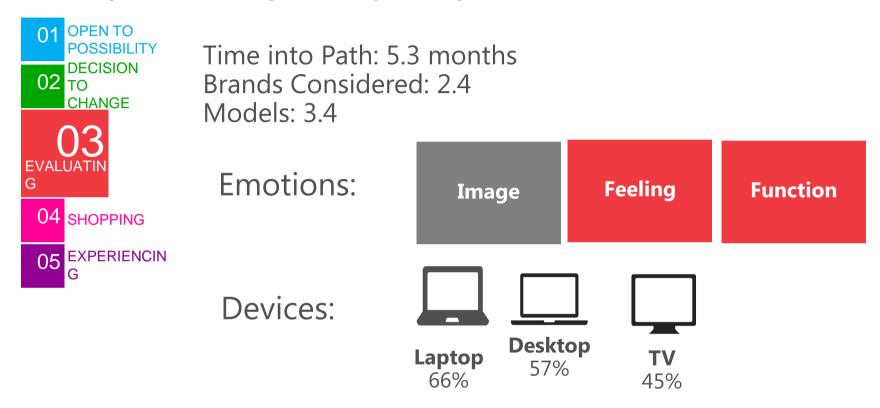






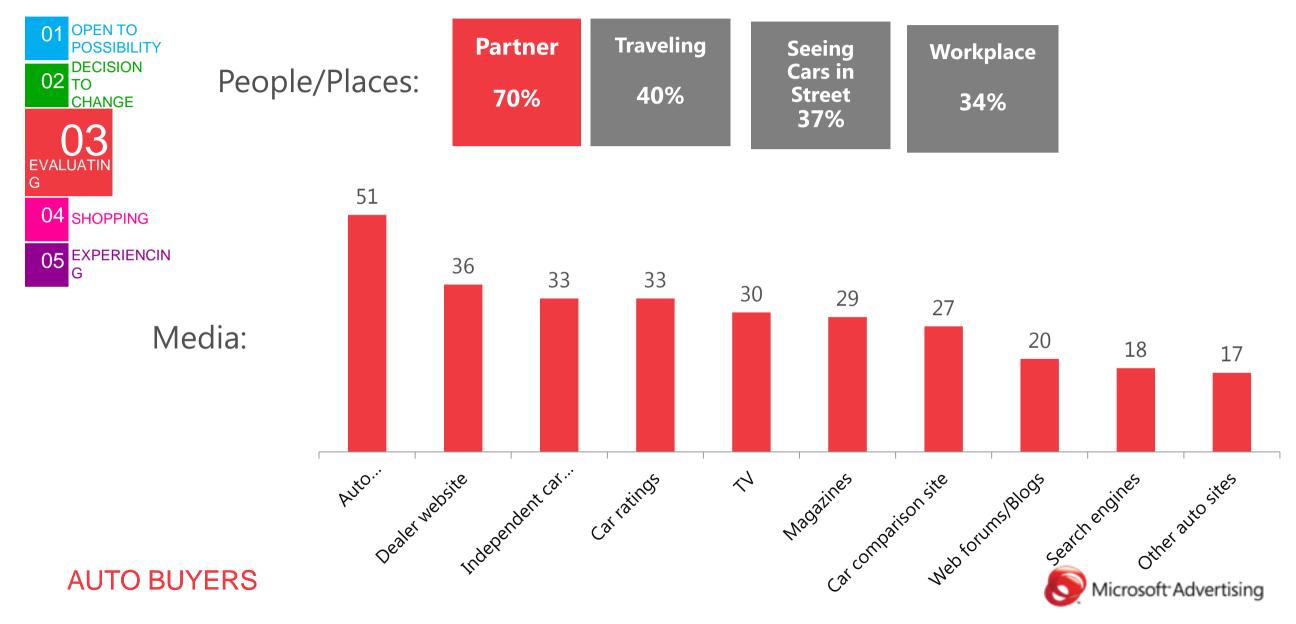
Evaluating: Setting The Scene

How you will navigate the journey



Evaluating: Setting The Scene

How you will navigate the journey



Evaluating: Setting The Scene

How you will navigate the journey



NEEDS

Ideas....what's out there and what's going to work for me?

OPPORTUNITIES

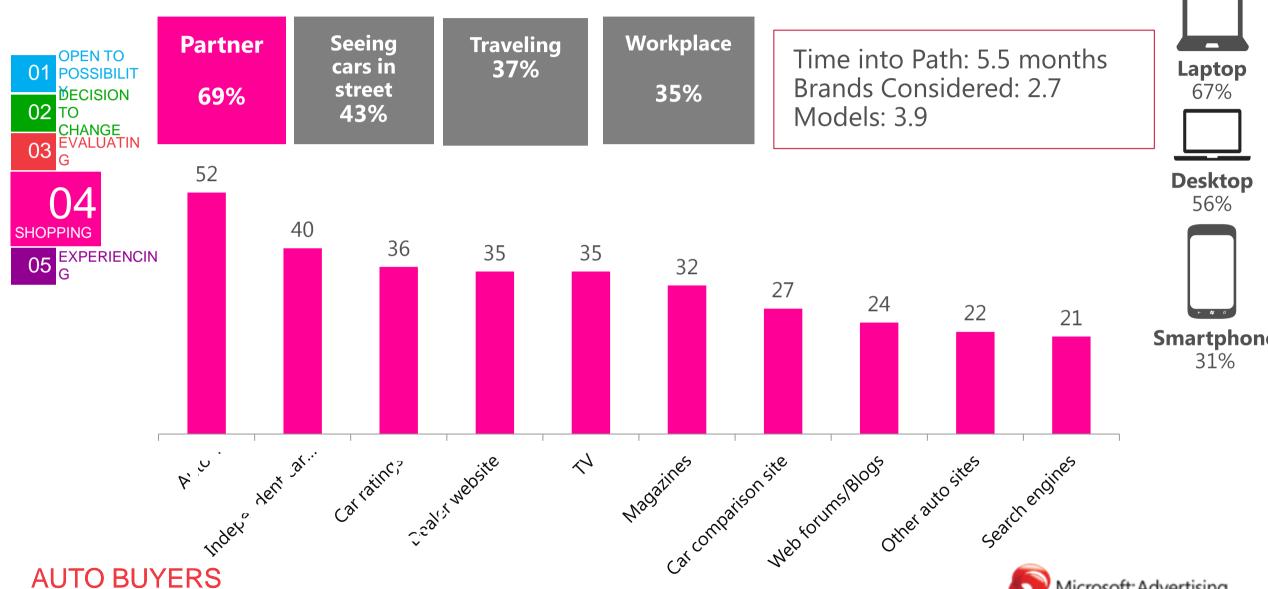
- Portable lifestyle-related autos content:
 - "most fuel efficient small hatchbacks"
- Video: engaging them with sight, sound and motion
- Early "fit" and "experience" comparisons



Feeling Image

Function

The Fog of Consideration: which cars might fit me and which car should I buy



Shopping: Initial Investigations

Needs & opportunities to shed light on the Fog of Consideration



NEEDS

- Elimination tools
- Prominently placed for clearer delineation of the two behaviors
- Gain more confidence as detailed research begins

OPPORTUNITIES

- Virtual test drives, video and 360 degree views in prominent places
- Comparison that gets local:
 Prominently connect "fit" and "experience" elements to local dealers, influencing later stages
- Focus on communication consumer reviews approved by inner circle



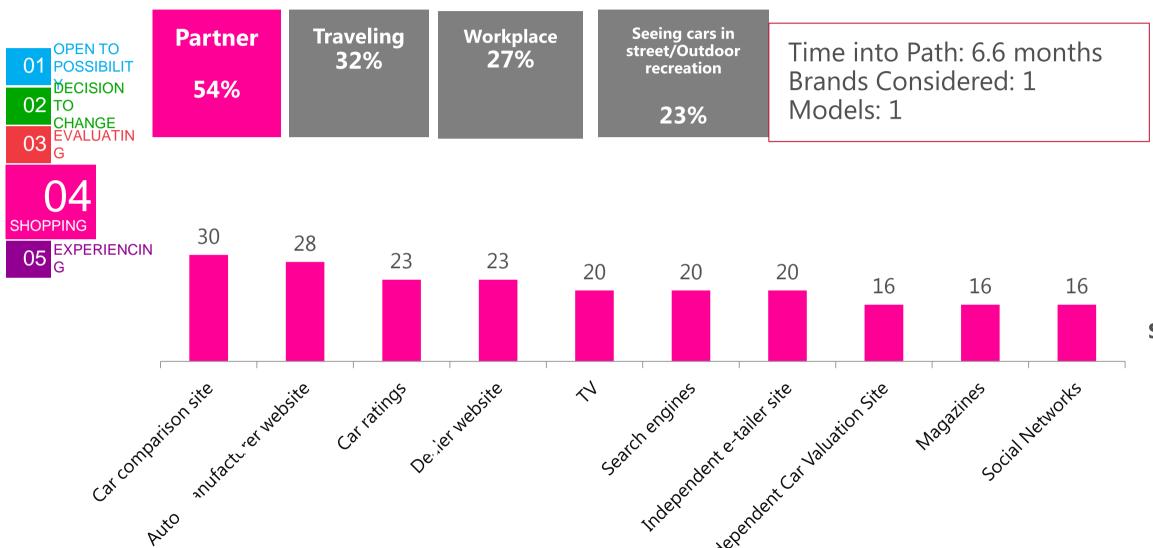
You know what you want—plan how to get it efficiently

AUTO BUYERS

Image

Feeling

Function





Laptop 54%



Desktop 47%



Smartphon 44%



Tablet





Shopping: The Car, The Deal

You know what you want—plan how to get it efficiently



NEEDS

A decision to but is made but there tends to come a pause to reflect & doublecheck that what you are doing is the right thing

OPPORTUNITIES

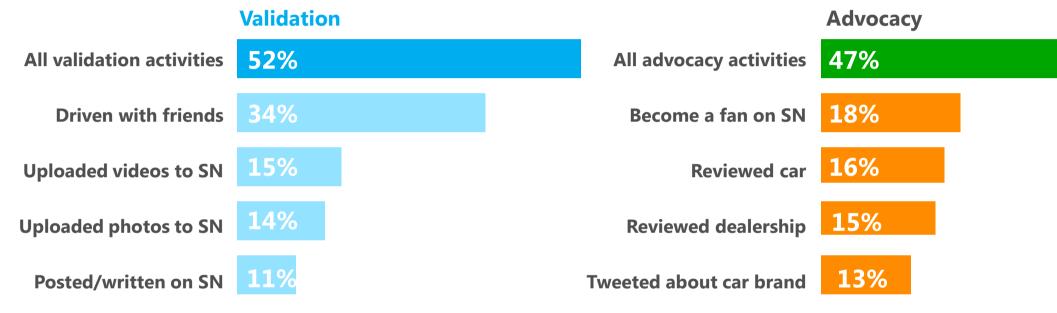
- Lending Tree for cars/sharing data with dealers to reach out with deals
- Location-based links to dealers, combined with easy lifestyle datasharing
- Local reviews of dealers
- Price comparisons and deal location via smartphone barcode scan



Experiencing: Ownership



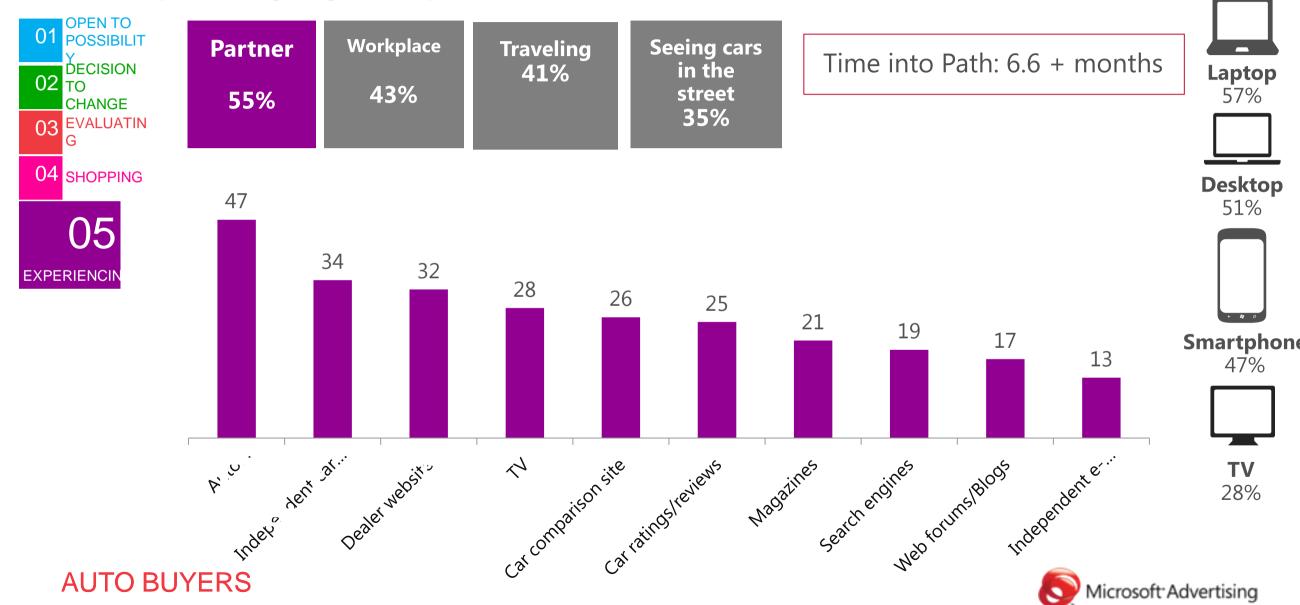
In Spain, validation is more likely than advocacy



More people show off their car than become advocates for the brand—and one in five have connected their smartphone up to the car's entertainment or communication systems within three months of purchasing the car.



The reality, the ongoing journey?



Feeling

Image

Function

Experiencing: Ownership

The Reality, the ongoing journey



NEEDS

Ideas....what's out there and what's going to work for me? They need to color in their store of knowledge to help them get some grasp on what's there.

OPPORTUNITIES

- Portable lifestyle-related autos content:
 "most fuel efficient small hatchbacks"
- Video: help auto-buyers experience the car, engaging them with sight, sound and motion
- Video from experts to build confidence that consumer opinions alone cannot provide
- Early "fit" and "experience" comparison: more general, "softer" version of an Eliminate opportunity



Future Needs

59% - a website where you can enter your specific requirements and local dealers □compete' to get you the deal you want

51% - Create car price comparisons via scanning barcodes while at the dealership to locate the best deals in a given area

49% - Share personal data with local dealers about what cars or specifications interest you so they can reach out with unique offers

49% - Online virtual test drives and 360o interior and exterior views of the cars you want to drive, so you can get a real feel for the cars you are interested in

46%- Being able to get cars delivered to your home or work for a test drive or purchase

43%- Create a personalized market for cars with several brands available at a single destination

32% - Using a games console to □test drive' a car at home and to take a full look around it, both inside and out

31% - Purchasing a car directly online without dealer involvement



Key Opportunities

- 1) Understand the **emotional** or **functional** needs of consumers at each stage in the journey in order to inform creative
 - Before models and specs, leverage aggregated lifestyle content such as "Top Ten Family Cars" or "Best City Vehicles" on MSN Autos to help consumers establish their unique "Worldview"
- 2) Encourage **dealership involvement** create location-aware mobile messages that get consumers into the dealership
- 3) Bring the **test drive experience to life** before the dealership through rich media, video and interactive games.
 - 32% of Spanish consumers said they would be interested in experiencing a test drive through a gaming environment.
- 4) Deliver a seamless connection between auto decision-making and finance
- 5) Help consumers avoid "switchbacks" by providing and storing a combination of authoritative content, expert reviews, consumer opinions and local dealer information across multiple devices.
- 6) **Make advocacy easy** help consumers' validate their decision through rich post-purchase campaigns that enable consumers to get mobile alerts, store important information and join like-minded communities where they can become brand advocates.



